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Annex C

Tentative Training Program

DAY	Training Periods		TRAINING OBJECTIVES
	FROM	UNTIL	
15 Apr	08:30	09:15	General Brief: Location – Security – Health Care
	09:25	10:10	Training Objectives – Introduction to Thinking: What is Thinking, why and how we Think
	10:20	11:05	Introduction to Thinking: What is Thinking, why and how we Think
	11:15	12:00	Our Mental Mechanism (Mind Sets)
	12:00	12:30	Coffee Break
	12:30	13:15	Our Mental Mechanism (Mind Sets)
	13:25	14:10	Cognitive Biases
	14:20	15:00	Cognitive Biases
16 Apr	08:30	09:15	Critical & Analytical Thinking
	09:25	10:10	Critical & Analytical Thinking
	10:20	11:05	Creative Thinking
	11:15	12:00	Aristotle's Rhetoric (Argumentation-Reasoning)
	12:00	12:30	Coffee Break
	12:30	13:15	Define the Problem – Decomposition (Getting Started List, Customer Checklist, Issue Redefinition)
	13:25	14:10	Define the Problem – Decomposition (Getting Started List, Customer Checklist, Issue Redefinition)
	14:20	15:00	Define the Problem – Decomposition (Chronologies, Timelines)
17 Apr	08:30	09:15	Idea Generation- Visualization (Brainstorming, Starbursting, Mind Maps)
	09:25	10:10	Diagnostic Techniques (Hypothesis Generation)
	10:20	11:05	Diagnostic Techniques (Hypothesis Generation)
	11:15	12:00	Diagnostic Techniques (Hypothesis Generation)
	12:00	12:30	Coffee Break
	12:30	13:15	Diagnostic Techniques (Hypothesis Evaluation)
	13:25	14:10	Diagnostic Techniques (Hypothesis Evaluation)
	14:20	15:00	Diagnostic Techniques (Hypothesis Evaluation)
18 Apr	08:30	09:15	Foresight Techniques (Scenarios, Indicators)



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	09:25	10:10	Foresight Techniques (Scenarios, Indicators)
	10:20	11:05	Challenge Analysis (What If? Analysis)
	11:15	12:00	Challenge Analysis (High Impact/Low Probability)
	12:00	12:30	Coffee Break
	12:30	13:15	Decision Support (SWOT Analysis)
	13:25	14:10	Decision Support (SWOT Analysis)
18 Apr	14:20	15:00	Delivering Results (Creating a formal Analysis Report)
19 Apr	08:30	09:15	Practice on Teams
	09:25	10:10	Practice on Teams
	10:20	11:05	Practice on Teams
	11:15	12:00	Practice on Teams
	12:00	12:30	Coffee Break
	12:30	13:15	Practice on Teams
	13:25	14:10	Practice on Teams
	14:20	15:00	Practice on Teams
22 Apr	08:30	09:15	Practice on Teams
	09:25	10:10	Practice on Teams
	10:20	11:05	Practice on Teams
	11:15	12:00	Practice on Teams
	12:00	12:30	Coffee Break
	12:30	13:15	Practice on Teams
	13:25	14:10	Practice on Teams (Presentations)
	14:20	15:00	Practice on Teams (Presentations)
23 Apr	08:30	09:15	Work Teams in production of an Analysis Product on a real case scenario
	09:25	10:10	Work Teams in production of an Analysis Product on a real case scenario
	10:20	11:05	Work Teams in production of an Analysis Product on a real case scenario
	11:15	12:00	Work Teams in production of an Analysis Product on a real case scenario
	12:00	12:30	Coffee Break
	12:30	13:15	Work Teams in production of an Analysis Product on a real case scenario
	13:25	14:10	Work Teams in production of an Analysis Product on a real case scenario
	14:20	15:00	Work Teams in production of an Analysis Product on a real case scenario



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24 Apr	08:30	09:15	Work Teams in production of an Analysis Product on a real case scenario
	09:25	10:10	Work Teams in production of an Analysis Product on a real case scenario
	10:20	11:05	Work Teams in production of an Analysis Product on a real case scenario
	11:15	12:00	Work Teams in production of an Analysis Product on a real case scenario
	12:00	12:30	Coffee Break
	12:30	13:15	Work Teams in production of an Analysis Product on a real case scenario
	13:25	14:10	Work Teams in production of an Analysis Product in a real case scenario
24 Apr	14:20	15:00	Work Teams in production of an Analysis Product in a real case scenario
25 Apr	08:30	09:15	Work Teams in production of an Analysis Product in a real case scenario
	09:25	10:10	Work Teams in production of an Analysis Product in a real case scenario
	10:20	11:05	Work Teams in production of an Analysis Product in a real case scenario
	11:15	12:00	Work Teams in production of an Analysis Product in a real case scenario
	12:00	12:30	Coffee Break
	12:30	13:15	Presentations of an Analysis Product (Preparation)
	13:25	14:10	Presentations of an Analysis Product (Preparation)
	14:20	15:00	Presentations of an Analysis Product (Preparation)
26 Apr	08:30	09:15	Presentations of an Analysis product (Teams)
	09:25	10:10	Presentations of an Analysis product (Teams)
	10:20	11:05	Course Recap – Training Evaluation Form
	11:15	12:00	Course Recap – Training Evaluation Form
	12:00	14:00	Graduation Ceremony